

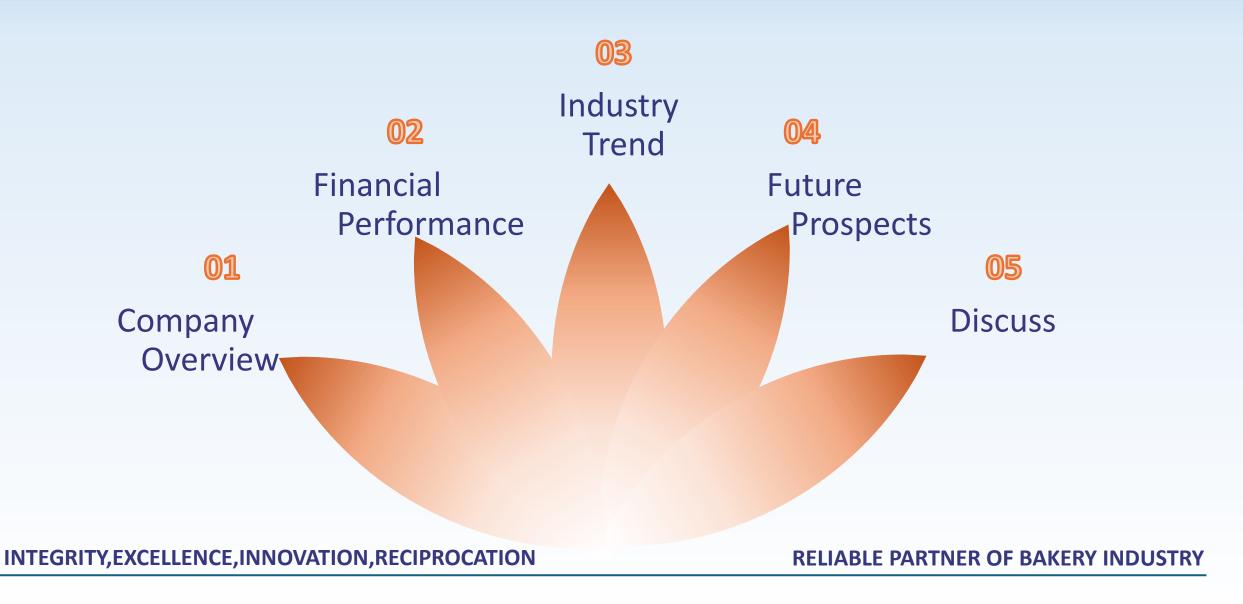
SINMAG EQUIPMENT CORPORATION 2025 Q3 Operations Report

Based in Taiwan, Engaged in Asia, Looking at the World

Ming-ching Hsieh 2025, 11, 18

Disclaimer

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INTEGRITY, EXCELLENCE, INNOVATION, RECIPROCATION

Company Information About 1400

September 27,1983

140,000+ square meter

Hsieh, Shun-ho

OTC December 10,2007

NT\$ 493.392 million

of professional equipment

INTEGRITY, EXCELLENCE, INNOVATION, RECIPROCATION

Corporate Culture

Vision

To be the world's largest bakery equipment manufacturer and technical service provider, and work with our partners on a long-term basis to establish a mutually beneficial relationship

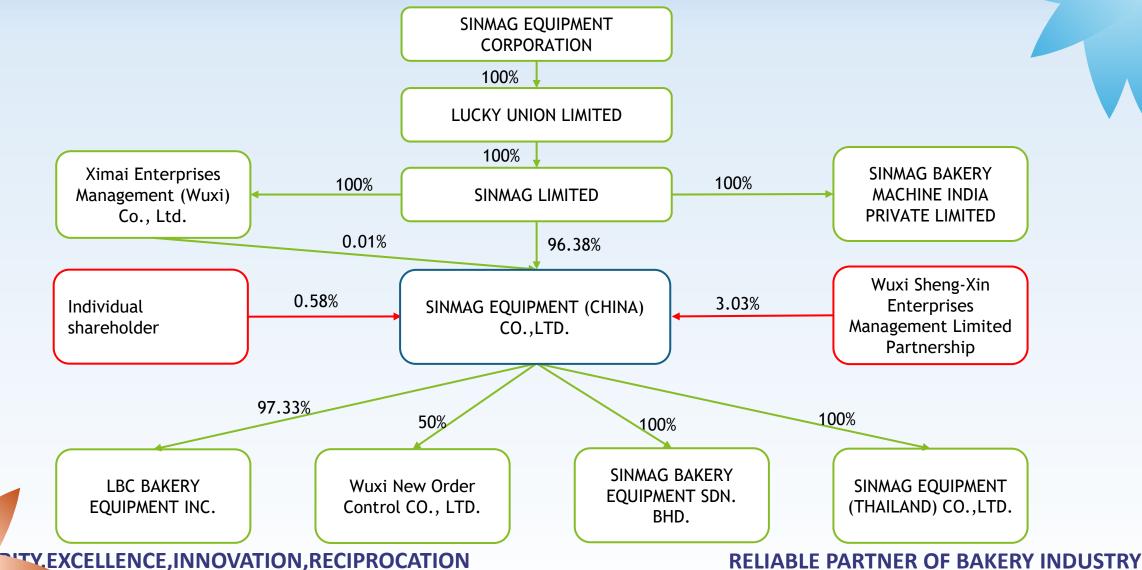
Mission

A long-time reliable partner of bakery industry

Core Values

Integrity, Excellence, Innovation, Reciprocation

Group Structure

















Thailand

Malaysia

Wuxi (1st)

Taiwan

Wuxi (2nd)

Seattle

Omag

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Products

















SINMAG Research & Development Achievements

New High-Tech Enterprise(Since 2009)

Specialized Enterprise in Jiangsu Province (Since 2023)

High end Bakery Machinery Engineering Technology Research Center(2016 in Wuxi in Jiangsu

Province since 2020)

Demonstration project for low VOC raw materials and product substitution of key industries in Wuxi

Demonstration project for low VOC process substitution of key industries in Wuxi

17 invention patents > 98 utility model patents, and 13 design patents

ISO9001 \ ISO14001 \ CE(Europe) \ ETL&UL(America) \ KC(Korea) certification



Revenue



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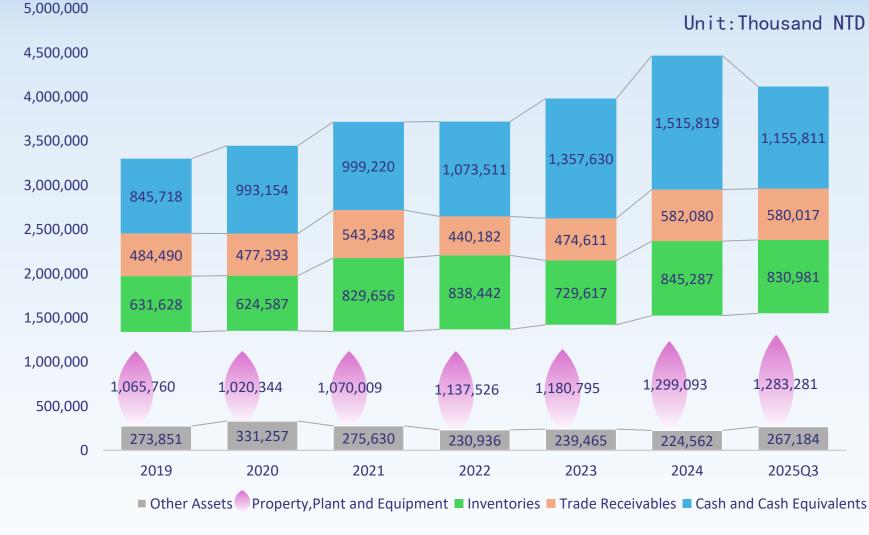
Net Profit



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Assets





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Liabilities and Equity

Unit: Thousand NTD



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Financial Analysis

Item	2019	2020	2021	2022	2023	2024	2025 Q1-3
Gross Profit Margin	41	40.6	36.9	37.3	42.4	43.5	42.14
Debts Ratio	32.29	32.34	34.77	27.23	25.1	25.81	25.40
Current Ratio	231.91	191.08	175.11	249	290.3	272.85	276.95
Quick Ratio	156.6	127.24	104.73	154.78	200.2	185.39	184.63
Average Collection Turnover	7.11	6.6	8.18	7.8	9.5	8.85	8.21
Average Collection Days	51	55	45	47	38	41	44
Average Inventory Turnover	3.78	3.12	3.72	2.96	3.3	3.44	3.35
Average Payables Turnover	8.67	7.02	8.91	9.37	11.9	10.48	10.45
Average Inventory Turnover	97	117	98	123	110	106	108
Return on Total Assets ($\%$)	15.95	10.6	14.58	9.66	16.6	17.26	15.45
Return on Total Stockholders' Equity $(\%)$	23.68	15.48	21.84	13.82	22.4	23.14	20.73
Net Income to Sales (%)	12.37	10.71	12.09	9.01	14.1	15.19	13.60
Earning Per Share (yuan)	10.02	6.79	10.16	6.7	12.01	13.59	9.37

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Dividend Policy



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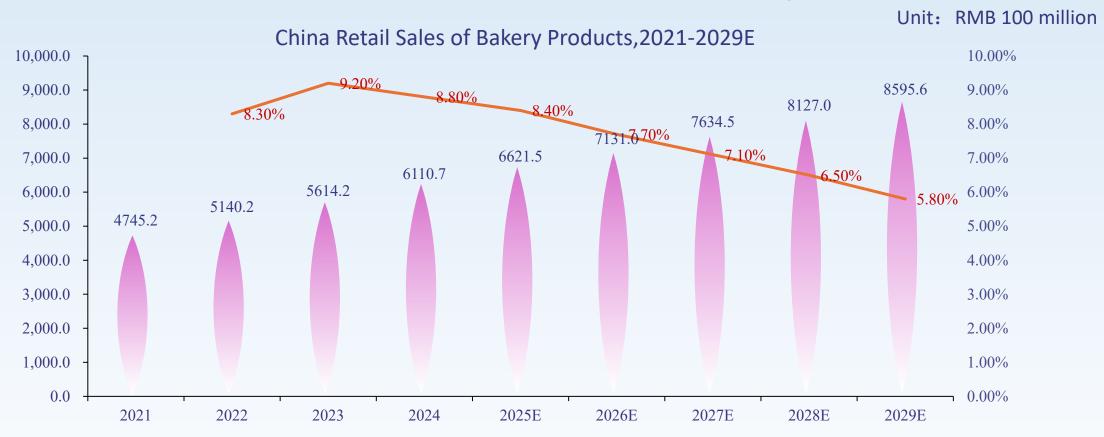


SINMAG Global Retail Sales of Bakery Products



Source: iiMedia Research

China Retail Sales of Bakery Products



Source: iiMedia Research

China Baking Industry Trends

Homogenized vicious competition
Alcohol ban since May
Food delivery war since June

Downward trend in consumption

Market Polarization

AOV of boutique-stores 40-60+
AOV of tradition stores 10Increase of stores in mall
Decrease of stores at station/street

Intensification of homogeneous competition Short life cycle of internet-famous products Decline of average survival period of stores

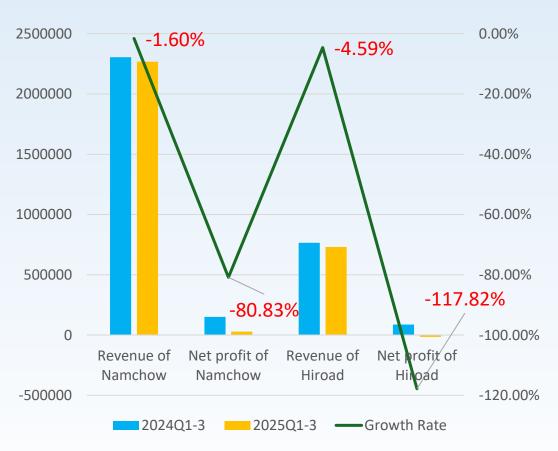
Competition Intensify

Changes of Brand Pattern

Increase of stores operating costs
Build advantages in supply chain volume
Supermarkets share the market of stores

Current situation of China Baking Industry

Listed Baking Ingredients



Listed Baking Terminal



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High-end market VS Lower-tier market

High-end market

Emphasize the quality of high-priced products

Attach importance to customer experience

Requirements for equipment performance

Select high-end raw materials

Complex production process

Rapid product updates and iterations

Meticulous location and decoration of stores

Lower-tier market

Offer low-priced and homogeneous products

Pursue high cost performance

Use frozen dough or pre-made products

Precise supply chain scale

Market Polarization

Reduce production costs through management

Quickly replicate through franchise

Priced by quantity

Brand pattern of bakery

Shrink steadily of top brands

Continuous franchise format

Product homogenization and price competition

Rise of the supermarket industry chain

Changes of Brand
Pattern

Shrink sharply of new stores

Develop rapidly of regional supermarkets

SINMAG Store Development Trends

Homogeneous competition intensifies

Short lifecycle of Internet-Famous Products

Difficult survival for mid-range brands





Stores used to have a survival cycle of 32 months

Only 22% of new stores survive for 18 months

Competition Intensify

In 2024

103,000 stores opened and 95,000 stores closed

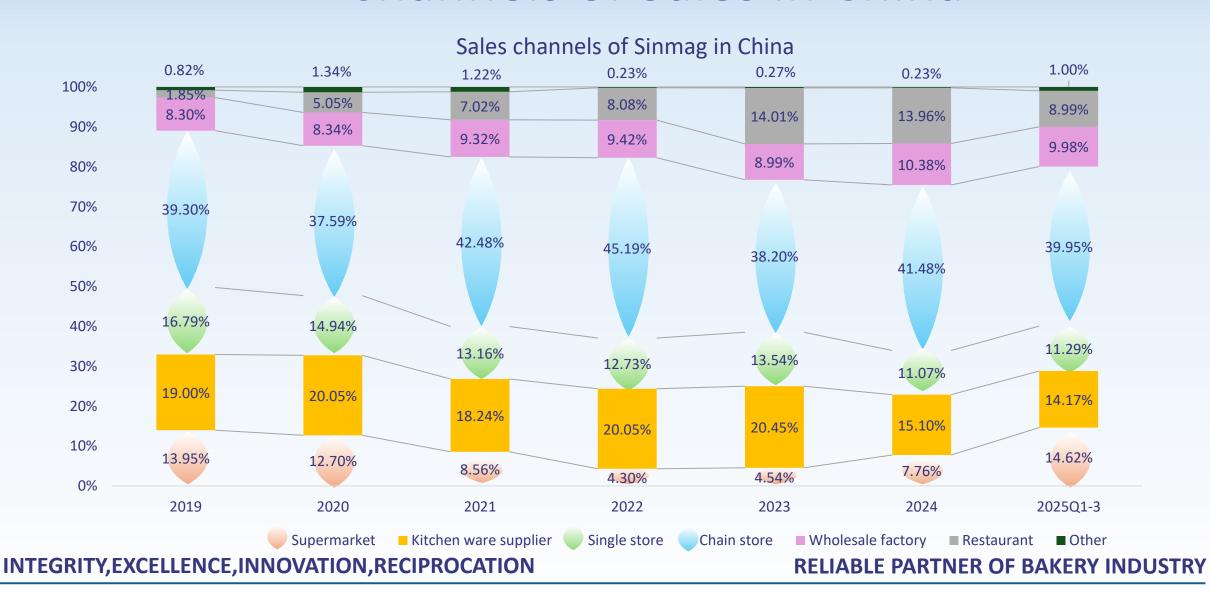
January to September, 2025

29,000 opened and 99,000 stores closed



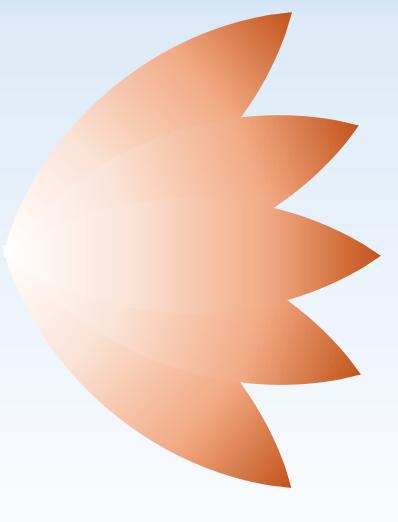
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Channels of Sales in China









Sinmag SWOT Analysis

Internal

Complete Product Line & Service Strong Self-Produce Ability Quality and Technology Lead the Market Market Diversity

Price Transparency High Cost of Regulations Traditional Business Approach Insufficient Factory Space

Strength Weakness

Positive

Opportunity

Threat

Market Potential in China **Demand Classification of Baking Equipments** Rise of Emerging Markets

Many Market Competitors Low Recovery of China Economy Fluctuations in Tariffs and Freight Charges

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External

RELIABLE PARTNER OF BAKERY INDUSTR

Negative

Overall Plan

Vision

To be the world's largest bakery equipment manufacturer and technical service provider, and work with our partners on a long-tern basis to establish a mutually beneficial relationship

New Plant to Capacity
Add Equipments to Quality
Improve Process to Effciency

Global Layout

Customized Service
Independent R&D
Introducing New Tech.

Promote

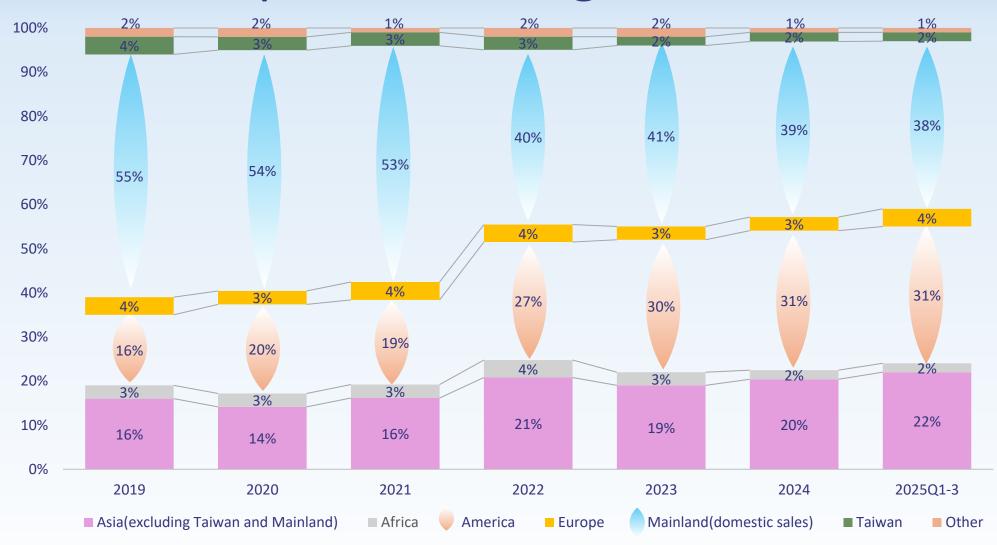
Manufacturing Capacity

Diversify Single Market Risk
Combining Advantages of Markets
Line with International Standards

Deepen Technological Development

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SINMAG Proportion of Regional Revenue



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Strategy in China

One Policy for One Office

- Deeply unite the team
- Regional detailed market research
- Analyze sales data
- Know the development of customers and the situation of competitors
- Provide targeted resource support
- Differentiation strategy for subordinate regions
- Accurately respond to markets in various regions
- Ensure the competitiveness of teams in each region



Strategy in US



Stabilize market position

Absorb part of tariff cost
Stabilize supply and service to customers

Develop markets outsides US

North America and Canada diversify risks Mexico, Brazil and Chile grow steadily Guatemala, Argentina, El Salvador and other countries develop rapidly

Strategy in Asia

Stabilize and develop mature markets

Japan, Hong Kong and Singapore develop steadily KC certification in South Korea to increase sales

Layout emerging potential markets

Subsidiary established in Kazakhstan

Rent land to build a factory in Thailand subsidiary

Reshape market channels in India

Layout in Cambodia, Iran, Mongolia and the United Arab Emirates





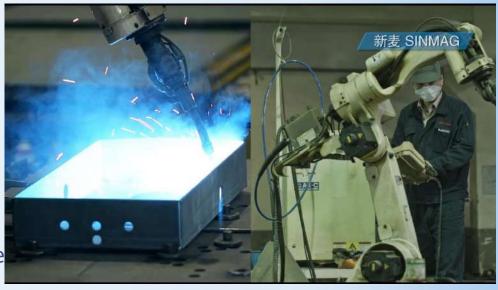


SINMAG Promote Manufacturing Capacity

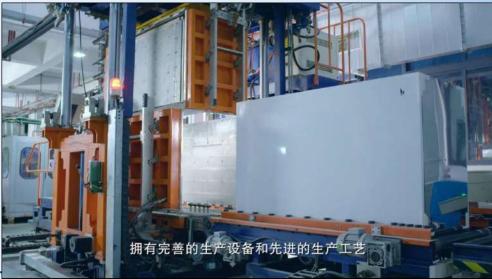


Equipment Investment

Robotic Arm
Laser Welding
Automatic Foaming
Continuous Painting line
Precision Bending
Laser Cutting







TION



Deepen Technological Development



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Deepen Technological Development

Develop new product

- High-end European-style and Japanese-style ovens
- Basic equipment appearance matching design

New-generation Control Panel

- Build Al intelligent system
- Remote control module

After-sales service system

- Integrate product identity resume
- Establish regular inspection services



05 Discuss

